



FULL-SPECTRUM READINESS

SERE TAKES PART IN JOINT TRAINING
PAGES 8-10



Master Sgt. Edmund Dawejko, 19th Operations Support Squadron survival, evasion, resistance and escape superintendent, prepares for a military freefall jump on June 28 at Camp Robinson. SERE specialists trained with the Arkansas Army National Guard to test readiness capabilities.

REMEMBER THOSE WHO SACRIFICED

242 years ago, the Declaration of Independence established a new republic, inscribing a foundation of unalienable rights: life, liberty and the pursuit of happiness.

PAGE 2

EFAC PROVIDES ESSENTIAL TOOLS

FOR BASE COMMANDER IN TIMES

OF CRISIS

One of the most effective and flexible tools the installation commander has to reach the base and community in a time of emergency is the Emergency Family Assistance Center, known as EFAC.

PAGE 5



GUNS, CARS ENSURE SENIOR

LEADER READINESS

For the Air Force Office of Special Investigations, being a good wingman is a family affair, an Air Force family affair starting with senior leadership.

PAGE 7



AIR & SPACE SHOW

112 Days

Remember those who sacrificed

Fellow Airmen,

242 years ago, the Declaration of Independence established a new republic, inscribing a foundation of unalienable rights: life, liberty, and the pursuit of happiness. We join together to celebrate this momentous achievement, and remember the tremendous risks and sacrifices of our first patriots to secure freedom for all of us who followed.

The first battles for independence inaugurated a proud tradition of American resolve and dedication to our founding principles. We cherish the memory and valor of citizens and families past and look to their example as we carry this heritage forward. As an Air Force, we do so in defense of air, space, and cyber domains unfathomable in 1776, but which comprise vital arenas for our Nation's security today.

While we celebrate our Nation's independence with our friends and families, we take the time to remember the importance of duty and sacrifice, embodied by our brothers and sisters standing watch around the world on our behalf. Few can claim the privilege of serving our Nation in uniform ...we do so with pride, integrity, and a single-minded devotion to advancing this venerated legacy.

We are honored to stand beside you, and wish you a happy Independence Day.

Heather Wilson, Secretary of the Air Force

David L. Goldfein General, USAF Chief of Staff

Kaleth O. Wright, Chief Master Sergeant of the Air Force

Strive for a job well done

By Lt. Col. Daniel Colister
327th Airlift Squadron commander

Who doesn't like a heartfelt pat on the back for a job well done? I can tell you, it always made me feel good when my boss gave me that positive, "nice job Dan," acknowledgment. Of course, I have always worked hard (I frankly don't understand not doing that) and for the boss who gave me an unexpected compliment, I gave him or her that proverbial extra 10 percent effort. Now that I have crossed over and become "one of them," a squadron commander, it has become clearer to me why saying a kind word to let someone know their work is appreciated, matters so much.

You see, you are better than I was when I was your age. How do I know? As an institution, the Air Force has been doing "more with less" for a long time now, and

frankly, I don't see that changing. So how can I so confidently say you are better than I was? Because you have to be! If your AFSC is anything like mine (and I know it is), you have been given more tasks to be proficient at. Hopefully some tasks get eliminated, but let's not pretend here, we are all required to do more for our primary AFSC than we were 10 years ago. Oh, and have I mentioned those dreaded "additional duties" yet? They certainly aren't being reduced either, are they?

So against that backdrop of expanding work requirements, why do you think making sure you know I care matters to me? In my mind, it is vital that I capture that extra 10 percent effort from you. As Reservists, especially if you are a part-time Reservist like me, you know there isn't much time to accomplish everything that needs

to be completed. See why that extra 10 percent might be worthwhile to me?

A less practical answer, but more truthful one, is simply that I'm a people person. I care about people and believe in the "golden rule."

I told you earlier how I respond to praise, and I don't think I'm unique. I'm going to do my best to recognize the great Airmen under my command when a great job has been done. I believe praise leads to that extra 10 percent effort. Imagine what that extra 10 percent effort can do if it is multiplied across an entire squadron, or across the whole 913th Airlift Group! The best part, I'm not robbing somebody else of that 10 percent, its additive!

In closing, I want to thank you and pledge to you to try to be as good at my job as you are at yours, you deserve that from me!

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COMBAT AIRLIFTER OF THE WEEK



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN GRACE NICHOLS

NAME AND RANK

Staff Sgt. Tanera Frank

UNIT

19th Operation Support Squadron

DUTY TITLE

Host aviation resource management office
assistant NCO in charge

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Frank has taken on the role of NCO in charge of the office. She has managed a wing flight incentive pay program for 929 aircrew and parachutists spanning five MAJCOMs. She has diligently revised more than 15 continuity procedures and created monthly/quarterly checklists. Additionally, Frank is the Wing 1CO Working Advisory Council Chair, where she has upchaned four software discrepancies for resolution. Finally, she was elected squadron booster club president and led five events in six months.



HANGAR 1080

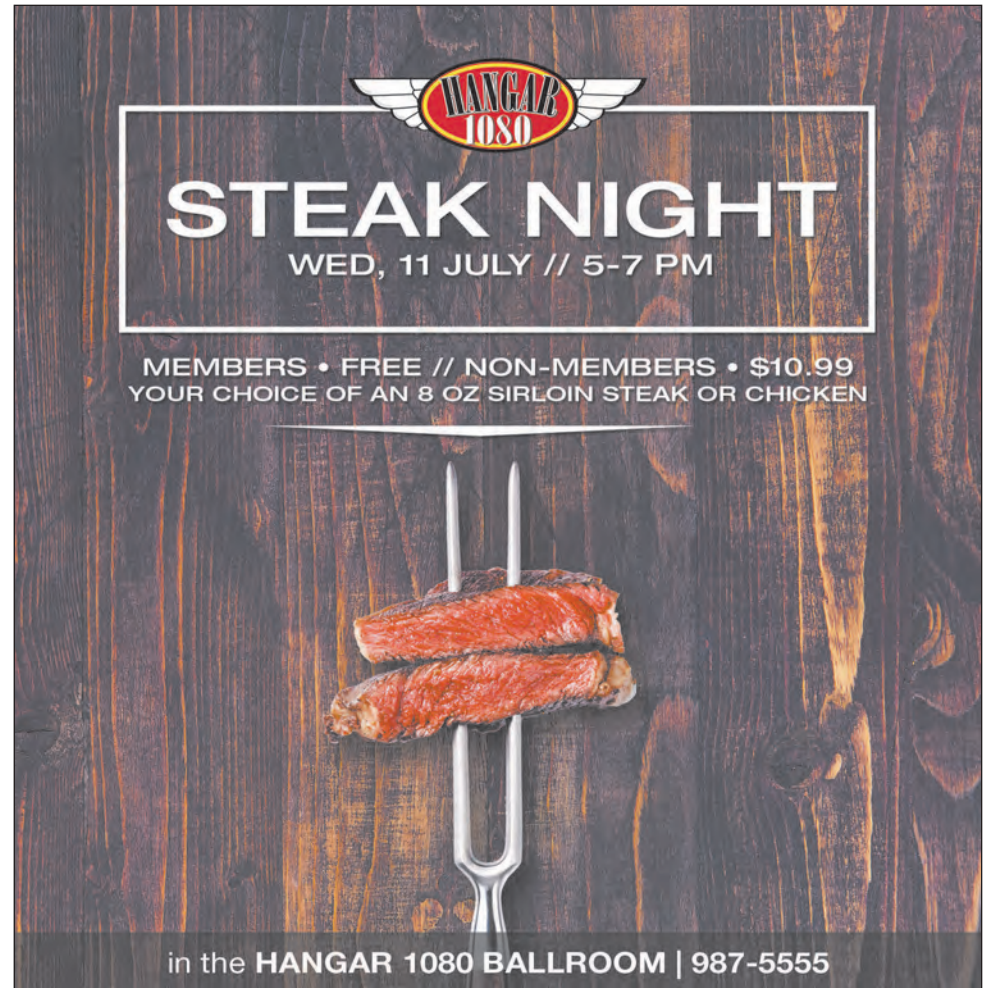
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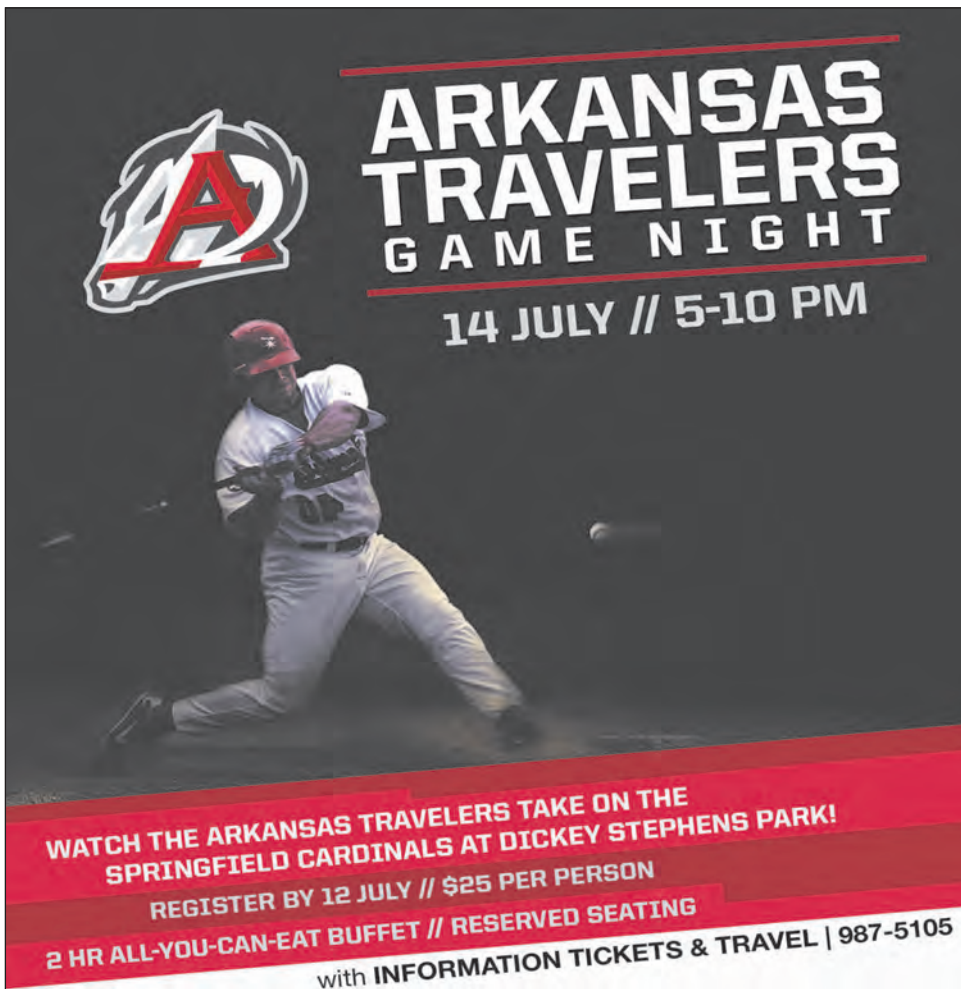


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EFAC provides essential tools for base commander in times of crisis

By Staff Sgt. Jeremy McGuffin
19th Airlift Wing Public Affairs

One of the most effective and flexible tools the installation commander has to reach the base and community in a time of emergency is the Emergency Family Assistance Center.

It's a service offered by the Airman and Family Readiness Center to help those affected by an evacuation, natural disaster, or any unexpected contingency. The purpose of the EFAC is to provide a consolidated staging area to serve as the focal point for victim and family assistance services with information and disaster relief supplies.

The EFAC only stands up when directed by the base commander and can be up and operational within an hour of activation, Sharon Thompson, A&FRC director with the 19th Force Support Squadron, said.

The center's primary mission is the integration of services to address the practical and emotional needs of individuals and Department of Defense person-

nel affect by a disaster, Thompson noted.

"We have a unique position here at the A&FRC where our facilities can be turned into the EFAC as soon as we get the call," she said. "It is amazing how fast we can get setup with our EFAC partners and be ready to assist the base commander when he needs us."

Those EFAC partners include family advocacy, legal, finance, mental health, a military family life consultant, the chapel, and the Red Cross.

"The EFAC really frees up the other agencies on base that respond to these contingencies and allows them to focus on the mission at hand," Thompson said. "By bringing in key members from other areas on base, we can meet the needs of anyone affected quickly and effectively."

In the early hours of the incident, it can be very confusing. The EFAC meets varying needs from answers, food, blankets and clothing to spiritual and mental wellbeing. In some cases families that have lost everything and need a place to stay can turn to the EFAC.

"It is amazing to see all that the EFAC can accommodate and why it's important to be flexible no matter what situation arises," said Kathy Milligan, A&FRC community readiness consultant. "We've set up donation drop-off points for people to give items to those affected, to having medical rooms with full medical staff and even a food kitchen providing meals, it's amazing what can be set up quickly

based on the situation."

It's important that people know the EFAC is here and available for families to use, Thompson said.

"One of the first things we do is set up signs all over the base with directions to the center, and inform people that it runs 24-hours so people can come to us at any

See EFAC, page 6

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EFAC

Continued from page 5

time," she added.

When the EFAC is in operation, the staff's focus shifts to the needs of those military and family members whose lives have been adversely impacted by the

natural disaster or emergency event.

"We will stop all of our operational tempo and daily routine and move into providing emergency services and assistance until we have met the immediate needs of affected families," Milligan said.

The EFAC is more of a living thing than just a building, Thompson noted.

"We start out providing certain care and needs, but if we realize we have to switch gears and provide an entirely new set of care, we can do that easily," she said. "The EFAC meets the needs of the people in a unique way and is never a cookie-cutter design."

To be able to quickly help return military members and their families to a

stable and non-stressful environment is the ultimate goal of the EFAC.

"We are just a small piece of a much larger puzzle, and the best day is when the EFAC is not needed," Thompson said. "But when we are needed, we are ready and grateful to provide the flexibility the base commander needs and to be there for the Airmen and families."

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Guns, cars ensure senior leader readiness

By Wayne Amann

Air Force Office of Special Investigations Public Affairs

QUANTICO, Va. (AFNS) – For the Air Force Office of Special Investigations, being a good wingman is a family affair – an Air Force family affair that starts at the top with senior leadership.

Four times a year, a cadre of Air Force Special Investigations Academy instructors conduct a unique, two-day anti-terrorism course to ensure the safety and survivability of Air Force general officers, Senior Executive Service civilians, senior field grade officers and select senior enlisted advisors who travel in medium to critical threat areas.

The Senior Leader Security Seminar, held in Montross, Virginia, focuses on weapons familiarization and driving skills which collectively left a lasting impression on the 18 personnel who attended April 30 to May.

“The foundation of our Air Force is the lethality of our training, and this OSI course is absolutely outstanding,” said Maj.

Gen. Thomas A. Bussiere, Eighth Air Force and Joint-Global Strike Operations Center commander, at Barksdale Air Force Base, Louisiana. “Advance weapons was useful because of the ability to rapidly go from different types of weapons and produce effective fires. Plus, the ability to blend in offensive and defensive driving skills into your tool kit is very useful. If you’re a senior leader in the Air Force you need to consider attending this phenomenal course.”

Attendees began their training with a short classroom lecture on the terrorist attack cycle, situational awareness, surveillance and surveillance detection and other security concepts. They then participate in a surveillance detection exercise en route to the training venue. This exercise was designed to give attendees a better understanding of how surveillance works and what it takes to be vigilant while driving.

“Our senior leaders need to be prepared on any front,” said AFOSI Special Agent Dustin McLeod, Advanced Training Division superintendent and SLSS instructor. “While they may not, in their current rank and position, warrant a protective

service detail, we need to keep them safe because they’re helping keep the Air Force safe.”

At the training site, attendees were given an equipment demonstration and a demo on the effective use of cover and conceal-

ment. The rest of the day is devoted to safe firearms familiarization on various weapons systems including the AK-47 rifle, MP-5 sub-machine gun, M-4 carbine and

See Readiness, page 12



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FULL SPECTRUM READ

SERE takes part in joint training

STORY AND PHOTOS BY SENIOR AIRMAN GRACE NICHOLS, 19TH AIRLIFT WING PUBLIC AFFAIRS

Specialists from the 19th Operations Support Squadron survival, evasion, resistance and escape flight, performed freefall jumps from a UH-60 Black Hawk helicopter June 28 at Camp Robinson in North Little Rock.

The Arkansas Army National Guard aircrew and the SERE specialists train together to keep skills sharp while maintaining the required training for both branches to encompass full-spectrum readiness.

“There’s inherent risk with [freefall] jumps,” said Master Sgt. Edmund Dawejko, 19th OSS SERE superintendent. “The more we train for it, the lower the risks, so when we have to do something real-world, it isn’t the first time we’ve done it.”



Maj. Joshua Stoley, 19th Airlift Wing deputy wing chaplain, middle right, receives flight familiarization from 19th Operation Support Squadron survival, evasion, resistance and escape specialists June 28 at Camp Robinson. Part of the Chaplain Corps mission allows chaplains and chaplain assistants to learn the workflow of different career field's by observing similar procedures.



Master Sgt. Edmund Dawejko, 19th Operations Support Squadron s prepares for a military freefall jump June 28 at Camp Robinson. SE military free-fall jumps while being subjected to multiple scenarios a



DINESS



Specialists from the 19th Operation Support Squadron survival, evasion, resistance and escape flight, freefall from a UH-60 Black Hawk helicopter June 28 at Camp Robinson. SERE specialists accomplish up to 12 jumps each year in order to maintain their qualifications.



Survival, evasion, resistance and escape flight superintendent, SERE specialists must maintain mission readiness by practicing as part of their training.

Specialists from the 19th Operations Support Squadron survival, evasion, resistance and escape freefall from a UH-60 Black Hawk helicopter June 28 at Camp Robinson. The jump was part of the regular training SERE specialists must receive.



U.S. AIR FORCE PHOTOS BY SENIOR AIRMAN GRACE NICHOLS

(Above) Specialists from the 19th Operation Support Squadron survival, evasion, resistance and escape flight, land after a freefall jump from a UH-60 Black Hawk helicopter June 28 at Camp Robinson. The jump was part of the regular training SERE specialists must receive.

(Right) A UH-60 Black Hawk helicopter from the Arkansas National Guard is used for a freefall personnel jump June 28 at Camp Robinson. The jump was part of the regular training survival, evasion, resistance and escape specialists must receive.



Lt. Col. Timothy Stout, 19th Aeromedical Squadron high-altitude airdrop mission center director, prepares for a military freefall jump June 28 at Camp Robinson. This was the final jump before the HAAMS center moves to Charleston, S.C.

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U.S. AIR FORCE PHOTO BY MICHAEL HASTINGS

A participant fires an AK-47 with the guidance of Air Force Special Investigations Academy Instructor Special Agent Dwayne Harris during the weapons familiarization training of the Senior Leader Security Seminar at Montross, Va., on April 30. The unique two-day anti-terrorism course ensures the safety and survivability of Air Force leaders traveling in medium to critical threat areas.

Readiness

Continued from page 7

9mm pistol.

"The varied weapons we fired, gaining confidence with them, is invaluable training," said Maj. Gen. Randall A. Ogden, 4th Air Force commander at March Air Reserve Base, California. "This outstanding course, taught by fabulous instructors, will much better prepare you to survive in a high threat environment."

Recognizing and analyzing attack indicators to predict and prevent attacks was the training emphasis for day two's instinctive driving instruction. It included accident avoidance, high speed driving skills, attack recognition and evasive tactics.

Attendees practiced vehicle handling while performing maneuvers such as braking and turning exercises, high-speed driving, skid control, driving on an unimproved roadway and more, all designed to build on each other as attendees gained confidence in their abilities.

"(Those are) a lot of the skills you hope you never need, but I feel much more confident knowing I can pull them out of my bag of tricks," said Chief Master Sgt. Chad T. Welch, 932nd Airlift Wing command chief at Scott AFB, Illinois. "This should be a required course for all Command Chiefs going to the (area of responsibility). I'm only the third enlisted troop to attend this course so a big shout out goes to Chief (Chief Master Sgt. of the Air Force Kaleth O.) Wright for

opening that door for us."

SLSS has been taught, in various iterations, for 15 years and in its present format for a little more than a decade. As threats change, the training evolves and SLSS has adjusted course objectives to meet the needs of its attendees.

OSI couples with the O'Gara Group, a contractor which provides products and services, to more effectively protect and preserve lives and assets. They are part of the total team effort presenting the quarterly SLSS training.

"It takes a lot of moving parts, a great team communicating and coordinating, to put this course together," said SA Aaron Moyer, SLSS course director. "Course preparation starts at the end of the previous iteration, four times a year, capitalizing on lessons learned. Sixty days out we reach out to the O'Gara Group and hotel staff, then 30 days out we have a list of attendees we send the reporting instructions to."

SLSS officials work with the Air Force General Officers Group, the Colonels Group and Chiefs Group (for commands chiefs). They rack and stack potential attendees based on their position, location and projected assignments.

Each leader selected walks away from SLSS saying they had fun learning, which is the primary objective of the course.

"In the end the overall goal is to make sure they get the key aspects of the course," said SA and SLSS course manager Dwayne Harris. "We make sure to balance the raw information by making it fun. When you're having fun, those are the tactics you remember if you have to use them later."

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THE COMBAT AIRLIFTER CLASSIFIED DEPARTMENT will take ads by phone from 9 a.m. to 5 p.m. Monday through Friday 982-9421, or you may mail your ad to 404 Graham Rd., Jacksonville, Ark. 72078. You may also e-mail them to combatairlifter-classifieds@arkansasleader.com Deadline to advertise in Friday's issue is 5 p.m. Tuesday.

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